	2017/18 Budget	2017/18 Predicted	2018/19	2019/20	2020/21	2021/22	2022/23
Summary of Revenue Budget: Expenditure:			£	£	£	£	£
Employees	321,973	392,711	417,809	327,620	333,924	337,346	340,802
Premises	276,492	160,856	230,660	216,993	223,100	223,328	230,121
Transport	979	979	1,094	1,102	1,110	1,118	1,127
Supplies and Services	92,796	96,353	89,500	90,908	92,780	94,632	96,317
Asset Management: Improvements	183,200	183,200	91,401	257,276	198,609	259,502	183,875
Asset Management: Improvements Carry Forward from 16/17	108,670	108,670					
Service Recharges (Non-controllable)	227,750	227,750	229,000	229,000	229,000	229,000	229,000
Total Expenditure _	1,211,860	1,170,519	1,059,464	1,122,899	1,078,523	1,144,926	1,081,242
Income:							
Rents and Licences	149,762	184,708	169,148	171,771	174,456	178,552	181,360
Recoverables	28,746	19,005	17,640	17,757	17,876	17,998	18,122
Commercial Activities	162,400	156,707	173,464	175,571	179,250	183,014	186,863
Leisure Activities	769,196	788,048	811,705	842,909	872,098	902,093	932,968
From Reserves: Improvements Carry Forward from Previous Year	108,670	108,670					
Total Income	1,218,774	1,257,138	1,171,957	1,208,008	1,243,680	1,281,657	1,319,313
Controllable Surplus / (Deficit)	6,914	86,619	112,493	85,109	165,157	136,731	238,071
	2017/18 Harbour	2017/18 Harbour	2018/19 Harbour	2019/20 Harbour	2020/21 Harbour	2021/22 Harbour	2022/23 Harbour
Harbour Reserves Summary							
Harbour Reserves Summary Balance b/f Surplus / (Deficit) Asset Management Improvements Carry Forward Rolling Programme of Works Reserves	Harbour Reserves	Harbour Reserves	Harbour Reserves	Harbour Reserves	Harbour Reserves General	Harbour Reserves	Harbour Reserves General
Balance b/f Surplus / (Deficit) Asset Management Improvements Carry Forward	Harbour Reserves General	Harbour Reserves General 908,717	Harbour Reserves General	Harbour Reserves General	Harbour Reserves General	Harbour Reserves General	Harbour Reserves General
Balance b/f Surplus / (Deficit) Asset Management Improvements Carry Forward Rolling Programme of Works Reserves	Harbour Reserves General 908,717 (108,670)	Harbour Reserves General 908,717 (108,670)	Harbour Reserves General 886,666 112,493	Harbour Reserves General 999,159	Harbour Reserves General 1,084,268	Harbour Reserves General 1,249,425	Harbour Reserves General 1,386,156 238,071
Balance b/f Surplus / (Deficit) Asset Management Improvements Carry Forward Rolling Programme of Works Reserves Controllable Surplus/Deficit Total of Harbour Reserves Total of Committed Harbour Reserves	Harbour Reserves General 908,717 (108,670) 6,914	Harbour Reserves General 908,717 (108,670) 86,619	Harbour Reserves General 886,666 112,493 999,159	Harbour Reserves General 999,159 85,109	Harbour Reserves General 1,084,268 165,157	Harbour Reserves General 1,249,425 136,731	Harbour Reserves General 1,386,156 238,071 1,624,227
Balance b/f Surplus / (Deficit) Asset Management Improvements Carry Forward Rolling Programme of Works Reserves Controllable Surplus/Deficit Total of Harbour Reserves	Harbour Reserves General 908,717 (108,670) 6,914 806,961	Harbour Reserves General 908,717 (108,670) 86,619 886,666	Harbour Reserves General 886,666 112,493 999,159	Harbour Reserves General 999,159 85,109 1,084,268	Harbour Reserves General 1,084,268 165,157 1,249,425	Harbour Reserves General 1,249,425 136,731 1,386,156	Harbour Reserves General 1,386,156 238,071 1,624,227
Balance b/f Surplus / (Deficit) Asset Management Improvements Carry Forward Rolling Programme of Works Reserves Controllable Surplus/Deficit Total of Harbour Reserves Total of Committed Harbour Reserves Carry Forward Request	Harbour Reserves General 908,717 (108,670) 6,914 806,961 711,710	Harbour Reserves General 908,717 (108,670) 86,619 886,666 711,710	Harbour Reserves General 886,666 112,493 999,159 977,803	Harbour Reserves General 999,159 85,109 1,084,268 1,076,121	Harbour Reserves General 1,084,268 165,157 1,249,425 1,198,571	Harbour Reserves General 1,249,425 136,731 1,386,156 1,244,928	Harbour Reserves General 1,386,156 238,071 1,624,227 1,359,247
Balance b/f Surplus / (Deficit) Asset Management Improvements Carry Forward Rolling Programme of Works Reserves Controllable Surplus/Deficit Total of Harbour Reserves Total of Committed Harbour Reserves Carry Forward Request Uncommitted Harbour Reserves Uncommitted Harbour Reserves Independent Reserves Harbour Walls Remediation Works (over 3 years)	Harbour Reserves General 908,717 (108,670) 6,914 806,961 711,710 95,251	Harbour Reserves General 908,717 (108,670) 86,619 886,666 711,710 174,956	Harbour Reserves General 886,666 112,493 999,159 977,803 21,356	Harbour Reserves General 999,159 85,109 1,084,268 1,076,121 8,147	Harbour Reserves General 1,084,268 165,157 1,249,425 1,198,571 50,854	Harbour Reserves General 1,249,425 136,731 1,386,156 1,244,928 141,228	Harbour Reserves General 1,386,156 238,071 1,624,227 1,359,247 264,980
Balance b/f Surplus / (Deficit) Asset Management Improvements Carry Forward Rolling Programme of Works Reserves Controllable Surplus/Deficit Total of Harbour Reserves Total of Committed Harbour Reserves Carry Forward Request Uncommitted Harbour Reserves Independent Reserves Harbour Walls Remediation Works (over 3 years) Budget	Harbour Reserves General 908,717 (108,670) 6,914 806,961 711,710 95,251	Harbour Reserves General 908,717 (108,670) 86,619 886,666 711,710 174,956	Harbour Reserves General 886,666 112,493 999,159 977,803 21,356	Harbour Reserves General 999,159 85,109 1,084,268 1,076,121 8,147	Harbour Reserves General 1,084,268 165,157 1,249,425 1,198,571 50,854	Harbour Reserves General 1,249,425 136,731 1,386,156 1,244,928 141,228	Harbour Reserves General 1,386,156 238,071 1,624,227 1,359,247 264,980
Balance b/f Surplus / (Deficit) Asset Management Improvements Carry Forward Rolling Programme of Works Reserves Controllable Surplus/Deficit Total of Harbour Reserves Total of Committed Harbour Reserves Carry Forward Request Uncommitted Harbour Reserves Uncommitted Harbour Reserves Independent Reserves Harbour Walls Remediation Works (over 3 years)	Harbour Reserves General 908,717 (108,670) 6,914 806,961 711,710 95,251	Harbour Reserves General 908,717 (108,670) 86,619 886,666 711,710 174,956	Harbour Reserves General 886,666 112,493 999,159 977,803 21,356 £ 1,955,000 (108,000)	### Harbour Reserves General 999,159 ### 85,109 ### 1,076,121 ### 8,147 ### £ 1,955,000 (108,000)	Harbour Reserves General 1,084,268 165,157 1,249,425 1,198,571 50,854 £ 1,955,000 (108,000)	Harbour Reserves General 1,249,425 136,731 1,386,156 1,244,928 141,228 £ 1,955,000 (108,000)	Harbour Reserves General 1,386,156 238,071 1,624,227 1,359,247 264,980 £ 1,955,000 (108,000)
Balance b/f Surplus / (Deficit) Asset Management Improvements Carry Forward Rolling Programme of Works Reserves Controllable Surplus/Deficit Total of Harbour Reserves Total of Committed Harbour Reserves Carry Forward Request Uncommitted Harbour Reserves Independent Reserves Harbour Walls Remediation Works (over 3 years) Budget	Harbour Reserves General 908,717 (108,670) 6,914 806,961 711,710 95,251	Harbour Reserves General 908,717 (108,670) 86,619 886,666 711,710 174,956	Harbour Reserves General 886,666 112,493 999,159 977,803 21,356	Harbour Reserves General 999,159 85,109 1,084,268 1,076,121 8,147	Harbour Reserves General 1,084,268 165,157 1,249,425 1,198,571 50,854	Harbour Reserves General 1,249,425 136,731 1,386,156 1,244,928 141,228	Harbour Reserves General 1,386,156 238,071 1,624,227 1,359,247 264,980
Balance b/f Surplus / (Deficit) Asset Management Improvements Carry Forward Rolling Programme of Works Reserves Controllable Surplus/Deficit Total of Harbour Reserves Carry Forward Request Uncommitted Harbour Reserves Uncommitted Harbour Reserves Uncommitted Harbour Reserves Independent Reserves Harbour Walls Remediation Works (over 3 years) Budget Committed Spend to date	### Harbour Reserves General 908,717 (108,670)	### Harbour Reserves General 908,717 (108,670) 86,619 886,666 711,710 174,956 £ 1,955,000 (108,000) 1,847,000	### Harbour Reserves General 886,666 112,493 999,159 977,803 21,356 ### £ 1,955,000 (108,000) 1,847,000 ### £	### Harbour Reserves General 999,159 ### 85,109 ### 1,076,121 ### 8,147 ### £ 1,955,000 (108,000) ### 1,847,000 ### £	### Harbour Reserves General 1,084,268 165,157 1,249,425 1,198,571 50,854 £ 1,955,000 (108,000) 1,847,000	Harbour Reserves General 1,249,425 136,731 1,386,156 1,244,928 141,228 £ 1,955,000 (108,000) 1,847,000	### Harbour Reserves General 1,386,156 ### 238,071 ### 1,624,227 ### 1,359,247 ### 264,980 ### 1,955,000 ### (108,000) ### 1,847,000 ### ### 1,847,000 ### 1,847,000 ### ### 1,847,000 ### 1,847,000 ### 1,847,000 ### 1,847,000
Balance b/f Surplus / (Deficit) Asset Management Improvements Carry Forward Rolling Programme of Works Reserves Controllable Surplus/Deficit Total of Harbour Reserves Carry Forward Request Uncommitted Harbour Reserves Uncommitted Harbour Reserves Uncommitted Harbour Reserves Independent Reserves Harbour Walls Remediation Works (over 3 years) Budget Committed Spend to date Pleasure Pier Structural Maintenance Reserves	### Harbour Reserves General 908,717 (108,670)	### Harbour Reserves General 908,717 (108,670) 86,619 886,666 711,710 174,956 £ 1,955,000 (108,000) 1,847,000 £ 27,000	### Harbour Reserves General 886,666 112,493 999,159 977,803 21,356 ### £ 1,955,000 (108,000) 1,847,000 ### £ 47,000	### Harbour Reserves General 999,159 ### 85,109 ### 1,076,121 ### 8,147 ### £## 1,955,000 (108,000) ### 1,847,000	Harbour Reserves General 1,084,268 165,157 1,249,425 1,198,571 50,854 £ 1,955,000 (108,000) 1,847,000	Harbour Reserves General 1,249,425 136,731 1,386,156 1,244,928 141,228 £ 1,955,000 (108,000) 1,847,000	### Harbour Reserves General 1,386,156 238,071 ### 1,624,227 ### 1,359,247 ### 264,980 ### 1,955,000 ### (108,000) ### 1,847,000 ### 107,000
Balance b/f Surplus / (Deficit) Asset Management Improvements Carry Forward Rolling Programme of Works Reserves Controllable Surplus/Deficit Total of Harbour Reserves Carry Forward Request Uncommitted Harbour Reserves Uncommitted Harbour Reserves Uncommitted Harbour Reserves Independent Reserves Harbour Walls Remediation Works (over 3 years) Budget Committed Spend to date Pleasure Pier Structural Maintenance Reserves Balance b/f	### Harbour Reserves General 908,717 (108,670)	### Harbour Reserves General 908,717 (108,670) 86,619 886,666 711,710 174,956 £ 1,955,000 (108,000) 1,847,000	### Harbour Reserves General 886,666 112,493 999,159 977,803 21,356 ### £ 1,955,000 (108,000) 1,847,000 ### £ 47,000	### Reserves General 999,159 85,109 1,084,268 1,076,121 8,147 £	### Harbour Reserves General 1,084,268 165,157 1,249,425 1,198,571 50,854 £ 1,955,000 (108,000) 1,847,000 £ 87,000	Harbour Reserves General 1,249,425 136,731 1,386,156 1,244,928 141,228 £ 1,955,000 (108,000) 1,847,000	### Harbour Reserves General 1,386,156 ### 238,071 ### 1,624,227 ### 1,359,247 ### 264,980 ### 1,955,000 ### (108,000) ### 1,847,000 ### ### 1,847,000 ### 1,847,000 ### ### 1,847,000 ### 1,847,000 ### 1,847,000 ### 1,847,000